FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
(Mark One)
[X] Quarterly report pursuant to section 13 or $15(d)$ of the Securities Exchange Act of 1934
For the quarterly period ended March 31, 1995.

Transition report pursuant to section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934
[ ] For the transition period from $\qquad$ to $\qquad$
Commission file number 1-4422

ROLLINS, INC.

| Incorporated |
| :---: |
| in |
| Delaware |


| I.R.S. Employer |
| :---: |
| Identification Number |
| $51-0068479$ |

2170 Piedmont Road, N.E., Atlanta, Georgia 30324
$\qquad$

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No [ ]
At March 31, 1995, there were $35,847,475$ shares of Common Stock \$1 Par Value, outstanding.

ROLLINS, INC. AND SUBSIDIARIES

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Part I Financial Information

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Statements of Financial Position -
March 31, 1995 and December 31, 1994
Statements of Income and Earnings Retained

- three months ended March 31, 1995 and 1994

Statements of Cash Flows

- three months ended March 31, 1995 and 1994

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ROLLINS, INC. AND SUBSIDIARIES
PART 1. FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS STATEMENTS OF FINANCIAL POSITION (In thousands, except share data) (Unaudited)

| <TABLE> <br> <CAPTION> |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { March } 31, \\ 1995 \end{gathered}$ |  | $\begin{gathered} \text { December } 31, \\ 1994 \end{gathered}$ |  |
| $\begin{aligned} & \text { <S> } \\ & \text { ASSETS } \end{aligned}$ | <C> |  | <C> |  |
| Cash and Short-Term Investments |  | 48,054 | \$ | 31,917 |
| Marketable Securities |  | 52,943 |  | 51,820 |
| Trade Receivables, Net |  | 100,578 |  | 101,900 |
| Materials and Supplies |  | 17,733 |  | 16,250 |
| Deferred Income Taxes |  | 4,575 |  | 4,445 |
| Other Current Assets |  | 8,911 |  | 8,567 |
| Current Assets | 232,794 |  | 214,899 |  |
| Equipment and Property, Net |  | 28,609 |  | 27,989 |
| Intangible Assets |  | 42,072 |  | 42,092 |
| Other Assets |  | 10,278 |  | 10,285 |
| Total Assets | \$ | 313,753 | \$ | 295,265 |
| LIABILITIES |  |  |  |  |
| Accounts Payable | \$ | 16,666 | \$ | 12,002 |
| Accrued Insurance Expenses |  | 16,183 |  | 14,258 |
| Accrued Payroll |  | 12,844 |  | 12,700 |
| Unearned Revenue |  | 16,102 |  | 15,567 |
| Other Expenses |  | 16,607 |  | 12,362 |
| Current Liabilities |  | 78,402 |  | 66,889 |
| Deferred Income Taxes |  | 12,289 |  | 12,205 |
| Long-Term Accrued Liabilities |  | 25,864 |  | 22,538 |
| Total Liabilities |  | 116,555 |  | 101,632 |


| Commitments and Contingencies |  |  |  |
| :---: | :---: | :---: | :---: |
| STOCKHOLDERS' EQUITY |  |  |  |
| Common Stock, par value \$1 per share; authorized |  |  |  |
| Earnings Retained | 206,954 |  | 203,582 |
|  | 248,386 |  | 245,014 |
| Less--Common Stock In Treasury, At Cost, 5,584,339 in 1995; 5,605,412 shares in 1994 | 51,188 |  | 51,381 |
| Total Stockholders' Equity | 197,198 |  | 193,633 |
| Total Liabilities and Stockholders' Equity | \$ 313,753 | \$ | 295,265 |

</TABLE>
THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE STATEMENTS.

ROLLINS, INC. AND SUBSIDIARIES STATEMENTS OF INCOME AND EARNINGS RETAINED
(In thousands, except share data) (Unaudited)

<TABLE>
<CAPTION>


COSTS AND EXPENSES
Cost of Services Provided
Sales, General and Administrative Expenses
Depreciation and Amortization
Interest Income
73,238 70,152
55,932 53,561
1,839 1,981
(946) (451)
130,063 125,243

INCOME BEFORE INCOME TAXES
\begin{tabular}{|c|c|}
\hline 12,591 & 11,200 \\
\hline
\end{tabular}

PROVISION (CREDIT) FOR INCOME TAXES
Current
Deferred
\begin{tabular}{rr}
5,340 & 5,139 \\
\((556)\) & \((827)\)
\end{tabular}
\begin{tabular}{|c|c|}
\hline 4,784 & 4,312 \\
\hline
\end{tabular}

NET INCOME

EARNINGS RETAINED
Balance at Beginning of Period
Cash Dividends
Other

BALANCE AT END OF PERIOD

EARNINGS PER SHARE
\$ 206,954 \$ 174,409
============ ============
\$ \(0.22 \quad \$ \quad 0.19\)
==========================

WEIGHTED AVERAGE
SHARES OUTSTANDING
\(\left.35,837,688 \quad \begin{array}{c}35,678,930 \\ ============= \\ =============\end{array}\right]\)
</TABLE>
THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE STATEMENTS.

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ROLLINS, INC. AND SUBSIDIARIES
STATEMENTS OF CASH FLOWS
(In thousands)
(Unaudited)

<TABLE>
<CAPTION>
\begin{tabular}{|c|c|}
\hline 1995 & 1994 \\
\hline <C> & <C> \\
\hline \$ 7,807 & \$ 6,888 \\
\hline
\end{tabular}

</TABLE>
THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE STATEMENTS.

$$
3 \text { of } 10
$$

ROLLINS, INC. AND SUBSIDIARIES
NOTES TO FINANCIAL STATEMENTS
(Unaudited)

NOTE 1. BASIS OF PREPARATION
The consolidated financial statements included herein have been prepared by the Registrant, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Footnote disclosures normally included in the financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations.

These consolidated financial statements should be read in conjunction with the financial statements and related notes contained in the Registrant's annual report on Form $10-\mathrm{K}$ for the year ended December 31, 1994.

In the opinion of management, the consolidated financial statements included herein contain all normal recurring adjustments necessary to present fairly the financial position of the Registrant as of March 31, 1995 and December 31, 1994, and the results of operations and cash flows for the three months ended March 31, 1995 and 1994.

NOTE 2. PROVISION FOR INCOME TAXES

The book provision for income taxes includes the liability for state income taxes, net of the federal income tax benefit. The deferred provision for income taxes arises from the changes during the year in the company's net deferred tax asset or liability.

NOTE 3. EARNINGS PER SHARE

Earnings per share is computed by dividing net income by the weighted average number of shares outstanding during the respective periods.

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ROLLINS, INC. AND SUBSIDIARIES
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
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NOTE 4. COMMITMENTS AND CONTINGENCIES

> On May 26, 1993, the Attorney General of Missouri and several Missouri residents who received termite treatment from Orkin, on behalf of themselves and an alleged class, filed an action in the City of St. Louis Circuit Court. The Attorney General has alleged violations of the Missouri Merchandising Practices Act. The private plaintiffs have alleged fraud and breach of certain termite extermination contracts. The Plaintiffs' claims are based on allegations that the Company failed to apply termiticides in accordance with termiticide labels and its advertising. Plaintiffs are collectively seeking restitution for claimed losses, civil penalties, compensatory and punitive damages, and litigation expenses, including attorneys' fees. On June 1, 1994, the Court ruled Plaintiffs' would be permitted to pursue a class action lawsuit against Orkin. The class was limited to those Missouri customers who purchased termite extermination services between January 1, 1987 and May 15, 1993, inclusively, and who have basement or crawl space foundation walls, in which an organophosphate termiticide was used.

> The Company is vigorously defending this lawsuit. Except for the class certification, the judicial system has not ruled on any substantive issues in this case. Due to the preliminary nature of this action, the final outcome of the litigation cannot be determined at this time. However, it is the opinion of management that the ultimate resolution of this action will not have a material adverse effect on the Company's financial position, results of operations, or liquidity and will take an extended time to resolve.

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ROLLINS, INC. AND SUBSIDIARIES
PART I. ITEM 2. FINANCIAL INFORMATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATION
FOR THE FIRST QUARTER ENDED MARCH 31, 1995

RESULTS OF OPERATIONS

SELECTED INDUSTRY SEGMENT DATA

<TABLE>
<CAPTION>
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OPERATING INCOME
\begin{tabular}{|c|c|c|c|c|c|}
\hline Orkin & & \$ & 13,064 & \$ & 11,487 \\
\hline Rollins & Protective & & 1,341 & & 1,330 \\
\hline Other & & & 496 & & 938 \\
\hline & & \$ & 14,901 & \$ & 13,755 \\
\hline
\end{tabular}
</TABLE>
ROLLINS, INC. AND SUBSIDIARIES
PART I. ITEM 2. FINANCIAL INFORMATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
FOR THE FIRST QUARTER ENDED MARCH 31, 1995

GENERAL OPERATING COMMENTS
Rollins, Inc. reported another quarter of record earnings. Despite the residual effect of 1994's disappointing pest season, revenues for the first quarter ended March 31, 1995 reached $\$ 142.7$ million, an increase of $\$ 6.2$ million or $4.6 \%$ from the prior year period. Operating income increased $\$ 1.1$ million or $8.3 \%$ to $\$ 14.9$ million for the quarter. Net income for the quarter grew $13.3 \%$ to $\$ 7.8$ million and earnings per share was 22 cents, compared to 19 cents a year ago, a $15.8 \%$ improvement.

For the quarter, the Orkin Group's operating income increased 13.7\% to \$13.1 million on revenues of $\$ 125.3$ million which grew $5.8 \%$ over 1994. These results provided improved operating margins of $10.4 \%$, compared to $9.7 \%$ in the prior year. Rollins Protective Services' operating income increased 0.8\% to $\$ 1.3$ million on revenues of $\$ 14.2$ million.

Detail segment information follows.
ORKIN 1995 VERSUS 1994
Revenues increased $5.8 \%$ to $\$ 125.3$ million and operating income increased $13.7 \%$ to $\$ 13.1$ million for the first quarter ended March 31, 1995. Pest Control and Termite services increased their sales dollars and customer base for the quarter. During the first quarter, Orkin expanded the availability of it's 24-hour 1-800-800-ORKIN customer and prospect phone lead access service. Also, a sophisticated, $\$ 1$ million Telecenter was opened, designed to centrally monitor customer service quality and generate additional sales by cross-marketing to our 1.6 million customers. Geographic expansion of the Agribusiness service to 15 new markets was accomplished during the first quarter, and should positively contribute to operating performance throughout 1995.

ROLLINS PROTECTIVE SERVICES 1995 VERSUS 1994
For the first quarter, Rollins Protective Services (RPS) had revenues of $\$ 14.2$ million, a decrease of $4.4 \%$ however, operating income was relatively unchanged at $\$ 1.3$ million, primarily due to a $5.6 \%$ improvement in operating margins. In the first quarter of 1995, RPS sales focus shifted to new product introductions, including the VIP 2000 marketed for the middle income homeowner and "Safe Start", a new homebuilder product. RPS will continue to focus marketing efforts on the new products as well as continuing successful programs tested in 1994 targeted at customer retention and National Accounts.

Other businesses revenue and operating income decreased $0.9 \%$ and $47.1 \%$, respectively, due to revisions of the Company's credit and internal operating policies within the credit service center during the fourth quarter of 1994. The volume of Company financed sales is lower than last year, as the revised policies redirected marketing efforts toward stronger customer demographics. Also, Corporate management is continuing to monitor the implementation and effectiveness of these policy changes.

FINANCIAL CONDITION

<TABLE>
<CAPTION>
\begin{tabular}{|c|c|c|}
\hline (In thousands) & \[
\begin{gathered}
\text { March 31, } \\
1995
\end{gathered}
\] & \[
\begin{gathered}
\text { December } 31, \\
1994
\end{gathered}
\] \\
\hline <S> & <C> & <C> \\
\hline Cash and Short-Term Investments & \$ 48,054 & \$ 31,917 \\
\hline Marketable Securities & 52,943 & 51,820 \\
\hline Working Capital & \$ 154,392 & \$ 148,010 \\
\hline Current Ratio & 3.0 & 3.2 \\
\hline Cash Provided By Operations (Twelve Months Ended) & \$ 49,103 & \$ 39,340 \\
\hline
\end{tabular}
</TABLE>
At March 31, 1995 cash and short-term investments increased $\$ 16.1$ million from December 31, 1994. The investment in marketable securities at March 31, 1995, was $\$ 52.9$ million.

At March 31, 1995 the current ratio was 3.0 and working capital was $\$ 154.4$ million (an increase of $\$ 6.4$ million or $4.3 \%$ compared to December 31, 1994). The Company has been debt-free since 1987. Management believes that this liquidity, along with expected cash from operations, will support the company's continued growth, capital expenditures, cash dividends, and expansion plans.

Net trade receivables decreased $\$ 1.3$ million or $1.3 \%$ at March 31, 1995 compared with December 31, 1994. Trade receivables include installment receivables which are due subsequent to one year from the balance sheet date. These amounts were approximately $\$ 34.4$ million and $\$ 33.8$ million at March 31, 1995 and December 31, 1994, respectively. The decrease in receivables is attributed in part to the effect of a revision to the Company's credit and internal operating policies within the credit service center as discussed in the section, "Results of Operations".

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ROLLINS, INC. AND SUBSIDIARIES
PART II. OTHER INFORMATION
ROLLINS, INC. AND SUBSIDIARIES
ITEM 1. LEGAL PROCEEDINGS
Refer to Note Number 4 to the Financial Statements, "Commitments and Contingencies" and Part I, Item 3. Legal Proceedings, of the Registrant's Form 10-K filed for the year ended December 31, 1994.

ITEM 2. CHANGES IN SECURITIES

None
ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None
ITEM 4. SUBMISSION OF MATTER TO A VOTE OF SECURITY HOLDERS
The Annual Stockholder's Meeting was held on April 25, 1995. The stockholders elected Wilton Looney and Bill J. Dismuke as Class III Directors for the three year term expiring in 1998.

ITEM 5. OTHER INFORMATION
None
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits

Exhibit 27 - Financial Data Schedule
(b) Reports on Form 8-K

None

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

$$
\text { Date: May 12, } 1995
$$

Rollins, Inc.
------------(Registrant)

## /s/ Gary W. Rollins

----------------------
Gary W. Rollins President and Chief Operating Officer (Member of the Board of Directors)

/s/ Gene L. Smith<br>-----------------------

Gene L. Smith
Chief Financial Officer Secretary and Treasurer (Principal Financial and Accounting Officer)
<TABLE> <S> <C>
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<LEGEND>
The Schedule contains summary financial information extracted from the
Consolidated Statements of Financial Position and Statements of Income
and Earnings Retained and is qualified in its entirety by reference to
such financial statements.
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<MULTIPLIER> 1,000

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