## FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549
(Mark One)
[X] Quarterly report pursuant to section 13 or $15(d)$ of the Securities Exchange Act of 1934 For the quarterly period ended June 30, 1997.
[ ] Transition report pursuant to section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934

For the transition period from $\qquad$ to $\qquad$ Commission file number 1-4422

ROLLINS, INC.

| Incorporated |
| :---: |
| in |
| Delaware |


| I.R.S. Employer |
| :---: |
| Identification Number |
| $51-0068479$ |

2170 Piedmont Road, N.E., Atlanta, Georgia 30324
Telephone Number -- (404) 888-2000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No [ ]
At June 30, 1997, there were $33,708,073$ shares of Common Stock \$1 Par Value, outstanding.

ROLLINS, INC. AND SUBSIDIARIES
INDEX



The accompanying notes are an integral part of these statements. </TABLE>

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<TABLE>
ROLLINS, INC. AND SUBSIDIARIES
STATEMENTS OF INCOME AND EARNINGS RETAINED (In thousands except share data) (Unaudited)
<CAPTION>


EARNINGS RETAINED


\section*{WEIGHTED AVERAGE}

SHARES OUTSTANDING \(33,807,036 \quad 35,691,862 \quad 34,135,825 \quad 35,782,506\)
The accompanying notes are an integral part of these statements.
</TABLE>
<TABLE>

> ROLLINS, INC. AND SUBSIDIARIES STATEMENTS OF CASH FLOWS
(In thousands)
(Unaudited)
<CAPTION>
\begin{tabular}{|c|c|c|c|c|}
\hline ( Sis & & \[
\begin{aligned}
& \text { Months En } \\
& 30, \\
& 1997
\end{aligned}
\] & & 1996 \\
\hline <S> & <C> & & <C> & \\
\hline \multicolumn{5}{|l|}{OPERATING ACTIVITIES} \\
\hline Net Income & \$ & 11,463 & \$ & 19,228 \\
\hline \multicolumn{5}{|l|}{Noncash Charges (Credits) to Earnings:} \\
\hline Depreciation and Amortization & & 4,719 & & 3,770 \\
\hline Deferred Income Taxes & & \((2,648)\) & & \((1,574)\) \\
\hline Other, Net & & 1,771 & & 2,715 \\
\hline (Increase) Decrease in Assets: & & & & \\
\hline Trade Receivables & & \((3,401)\) & & \((2,204)\) \\
\hline Materials and Supplies & & \((4,469)\) & & \((3,796)\) \\
\hline Other Current Assets & & 564 & & 8,863 \\
\hline Other Non-Current Assets & & \((3,508)\) & & 104 \\
\hline \multicolumn{5}{|l|}{Increase (Decrease) in Liabilities:} \\
\hline Accounts Payable and Accrued Expenses & & 6,267 & & 11,062 \\
\hline Unearned Revenue & & 959 & & 1,656 \\
\hline Long-Term Accrued Liabilities & & 4,606 & & 5,360 \\
\hline Non-Current Deferred Income Taxes & & 0 & & 1,109 \\
\hline Net Cash Provided by Operating Activities & & 16,323 & & 46,293 \\
\hline \multicolumn{5}{|l|}{INVESTING ACTIVITIES} \\
\hline Capital Expenditures & & \((5,764)\) & & \((6,287)\) \\
\hline Net Cash Used for Acquisition of Companies & & \((1,691)\) & & \((5,498)\) \\
\hline Net Sale (Purchase) of Marketable Securities & & 14,783 & & \((17,916)\) \\
\hline Net Cash (Used in) Provided by Investing Activities & & 7,328 & & \((29,701)\) \\
\hline
\end{tabular}

FINANCING ACTIVITIES
\begin{tabular}{|c|c|c|c|c|}
\hline Dividends Paid & & \((10,252)\) & & \((10,385)\) \\
\hline Common Stock Purchased and Retired & & \((17,495)\) & & \((9,164)\) \\
\hline Payments on Capital Lease & & \((1,264)\) & & (547) \\
\hline Other & & 197 & & 153 \\
\hline Net Cash Used in Financing Activities & & \((28,814)\) & & \((19,943)\) \\
\hline Net Increase (Decrease) in Cash and Short-Term Investments & & \((5,163)\) & & \((3,351)\) \\
\hline Cash and Short-Term Investments at Beginning of Period & & 12,150 & & 33,623 \\
\hline Cash and Short-Term Investments at End of Period & \$ & 6,987 & \$ & 30,272 \\
\hline
\end{tabular}

The accompanying notes are an integral part of these statements.
</TABLE>
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ROLLINS, INC. AND SUBSIDIARIES
    NOTES TO FINANCIAL STATEMENTS
    (Unaudited)
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NOTE 1.BASIS OF PREPARATION

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The consolidated financial statements included herein have been
prepared by the Registrant, without audit, pursuant to the rules and
regulations of the Securities and Exchange Commission. Footnote
disclosures normally included in the financial statements prepared in
accordance with generally accepted accounting principles have been
condensed or omitted pursuant to such rules and regulations.
These consolidated financial statements should be read in conjunction
with the financial statements and related notes contained in the
Registrant's annual report on Form 10-K for the year ended December
31, 1996.
In the opinion of management, the consolidated financial statements
included herein contain all normal recurring adjustments necessary to
present fairly the financial position of the Registrant as of June
30, 1997 and December 31, 1996, and the results of operations and
cash flows for the six months ended June 30, 1997 and 1996.
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NOTE 2.PROVISION FOR INCOME TAXES

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The book provision for income taxes includes the liability for state
income taxes, net of the federal income tax benefit. The deferred
provision for income taxes arises from the changes during the year in
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the company's net deferred tax asset or liability.

NOTE 3.EARNINGS PER SHARE

Earnings per share is computed by dividing net income by the weighted average number of shares outstanding during the respective periods.

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ROLLINS, INC. AND SUBSIDIARIES
PART I. ITEM 2. FINANCIAL INFORMATION
MANAGEMENT 'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS
FOR THE SECOND QUARTER ENDED JUNE 30, 1997

RESULTS OF OPERATIONS
<TABLE>

## <CAPTION>

|  | Three Months Ended June 30, 1997 |  | 1996 |  | Six Months Ended June 30, 1997 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (In thousands) |  |  |  |  |  |  |  |  |
| <S> | <C> |  | <C> |  | <C> |  |  |  |
| REVENUES |  |  |  |  |  |  |  |  |
| Orkin | \$ | 160,117 | \$ | 159,256 | \$ | 292,411 | \$ | 283,689 |
| Rollins Protective |  | 15,250 |  | 15,982 |  | 31,072 |  | 31,312 |
| Other |  | 2,414 |  | 2,609 |  | 4,692 |  | 5,348 |
|  | \$ | 177,781 | \$ | 177,847 | \$ | 328,175 | \$ | 320,349 |
| OPERATING INCOME |  |  |  |  |  |  |  |  |
| Orkin | \$ | 10,937 | \$ | 20,678 | \$ | 19,216 | \$ | 31,975 |
| Rollins Protective |  | 612 |  | 1,428 |  | 1,473 |  | 2,713 |
| Other |  | (56) |  | (433) |  | (75) |  | (500) |
|  | \$ | 11,493 | \$ | 21,673 | \$ | 20,614 | \$ | 34,188 |

General Operating Comments
The second quarter financial results were disappointing. However, the investments made in the Company's core businesses along with the expansion of tested marketing and service programs will favorably affect the Company's future growth and profitability.

Revenues for the second quarter ended June 30,1997 of $\$ 177.8$ million were approximately flat when compared to the same period last year. Operating income of $\$ 11.5$ million decreased $47.0 \%$ for the quarter, while net income decreased $50.8 \%$ to $\$ 6.3$ million. Earnings per share were 19 cents versus 36 cents for the second quarter 1996. Year-to-date, net income decreased $40.4 \%$ to $\$ 11.5$ million and earnings per share were 34 cents versus 54 cents last year.

For the quarter, Orkin's operating income decreased 47.1\% to $\$ 10.9$ million on a $0.5 \%$ revenue increase to $\$ 160.1$ million. Operating margins were $6.8 \%$, compared to $13.0 \%$ in the prior year. Rollins Protective Services' (RPS) operating income decreased $57.1 \%$ to $\$ 0.6$ million on a revenue decrease of $\$ 0.7$ million or $4.6 \%$ to $\$ 15.2$ million. RPS' operating margins were $4.0 \%$ compared to $8.9 \%$ last year.

For the six months ended June 30, 1997, Orkin's revenue increased $3.1 \%$ with operating income declining $39.9 \%$. Operating margins were $6.6 \%$, compared to $11.3 \%$ for the same period last year. RPS revenue decreased $0.8 \%$ while operating income decreased 45.7\%. Operating margins declined from 8.7\% to 4.7\%. Detail segment information follows.

Orkin 1997 Versus 1996
For the quarter, Orkin had increases in pest control revenue and termite renewal revenue. However, these gains were offset by a decrease in termite sales revenue which can be attributed to a cold, wet spring and changes in sales policies. Operating income for the quarter was negatively impacted by the shortfall in termite sales, increased insurance costs, and termite claims.

Rollins Protective Services (RPS) 1997 Versus 1996

RPS' revenue decline for the quarter was due primarily to a strategic diversification to more competitive mid-market products. Earnings were negatively impacted by the shortfall in revenues and increased sales and marketing expenses. However, double-digit growth was experienced in unit sales as well as service and monitoring revenue. The strategies RPS continues to implement along with account acquisitions in existing markets will improve its long-term revenues and profits.

Other 1997 Versus 1996
Other businesses revenue decreased $7.5 \%$ for the quarter and $12.3 \%$ for the six month period primarily as a result of an $8.8 \%$ and $11.6 \%$ reduction in the average interest-earning receivables for the quarter and six month period, respectively, within the consumer finance company, Rollins Acceptance Company (RAC). The unfavorable revenue results were offset by lower expenses in RAC for an improvement in operating income of $87.1 \%$ and $85.0 \%$ for the quarter and six month period, respectively.

FINANCIAL CONDITION

<TABLE>
<CAPTION>
June 30, December 31, 1997
\begin{tabular}{llrrr} 
Short-Term Investments & \$ & 6,987 & \(\$\) & 12,150 \\
Marketable Securities & & 70,108 & & 84,785 \\
& \(\$\) & 77,095 & \(\$\) & 96,935 \\
Working Capital & \(\$\) & 106,558 & \(\$\) & 126,217 \\
Current Ratio & & 2.2 & & 2.6 \\
\begin{tabular}{l} 
Cash Provided By \\
Operations \\
(Twelve Months Ended)
\end{tabular} & \(\$\) & & & \\
</TABLE> & 28,097 & \(\$\) & 58,067 \\
\& 7 of 10 \& \& \&
\end{tabular}

Rollins, Inc.'s financial position remained solid. The Company's operations have historically provided a strong positive cash flow which represents the Company's principal source of funds. Management believes that this liquidity, along with expected cash from operations, will support the Company's continued growth, capital expenditures, cash dividends, and future expansion.

Interest income decreased $14.1 \%$ for the six months ended June 30 , 1997, due to the decrease in average funds invested in short-term investments and marketable securities and realized losses.

Net trade receivables increased $\$ 3.6$ million or $4.6 \%$ at June 30,1997 compared with December 31, 1996. Trade receivables include installment receivables which are due subsequent to one year from the balance sheet date. These amounts were approximately $\$ 18.6$ million and $\$ 19.0$ million at June 30, 1997 and December 31, 1996, respectively.

During the six month period, the Company invested $\$ 7.5$ million in capital expenditures and acquisitions. Also, $\$ 10.3$ million was paid out in cash dividends. The Company maintains a $\$ 40.0$ million unused line of credit. This source of funds has not been used, but is available for future acquisitions and growth, if needed.

During the quarter, the Company repurchased 433,300 shares of its common stock, confirming management's and the Board of Directors' confidence in the Company's future. The Company has repurchased a total of 922,600 shares in 1997. Furthermore, the Board of Directors authorized the purchase by the Company of up to an additional 2,000,000 shares of its common stock. The purchases will be made from time to time using funds already on hand.

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ROLLINS, INC. AND SUBSIDIARIES
PART II. OTHER INFORMATION
ITEM 1.LEGAL PROCEEDINGS

None
ITEM 2.CHANGES IN SECURITIES

None

ITEM 3.DEFAULTS UPON SENIOR SECURITIES

None

ITEM 4.SUBMISSION OF MATTER TO A VOTE OF SECURITY HOLDERS
The Annual Stockholders' Meeting was held on April 22, 1997. The results of that meeting were disclosed in the Company's Form 10-Q for the first quarter 1997.

ITEM 5.OTHER INFORMATION

In July 1997, the Plantscaping and Lawn Care divisions of Orkin
Exterminating Company, Inc., a wholly-owned subsidiary, were sold to
Tru-Green L.P. The sale of these divisions represents the Company's strategic decision to focus its resources on its core businesses.

ITEM 6.EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits
(1) (i) The Company's Certificate of Incorporation is incorporated herein by reference to Exhibit (3) (a) as filed with its Form 10-K for the year ended December 31, 1992.
(ii) By-laws of Rollins, Inc. are incorporated herein by reference to Exhibit $3(\mathrm{~b})$ as filed with its Form 10-K for the year ended December 31, 1993.
(2) Exhibit 27 - Financial Data Schedule
(b) Reports on Form 8-K

None

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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Date: August 14, 1997
Rollins, Inc.
(Registrant)
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Gary W. Rollins
President and Chief
Operating Officer
(Member of the Board of Directors)

Gene L. Smith
Chief Financial Officer Secretary and Treasurer (Principal Financial and Accounting Officer)
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2nd Qtr 1997 FDS
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