FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549
(Mark One)


[^0]ROLLINS, INC. AND SUBSIDIARIES
INDEX



The accompanying notes are an integral part of these statements. </TABLE>

$$
1 \text { of } 10
$$

<TABLE>
ROLLINS, INC. AND SUBSIDIARIES
STATEMENTS OF INCOME AND EARNINGS RETAINED
(In thousands except share data)
(Unaudited)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{4}{|c|}{Three Months Ended June 30,} & \multicolumn{4}{|c|}{Six Months Ended June 30,} \\
\hline & & 1996 & & 1995 & & 1996 & & 1995 \\
\hline <S> & <C> & & <C> & & <C> & & & \\
\hline \multicolumn{9}{|l|}{REVENUES} \\
\hline Customer Services & \$ & 177,847 & \$ & 175,350 & \$ & 320,349 & \$ & 318,004 \\
\hline \multicolumn{9}{|l|}{COSTS AND EXPENSES} \\
\hline Cost of Services Provided & & 94,226 & & 86,874 & & 173,600 & & 160,112 \\
\hline Depreciation and Amortization & & 1,949 & & 1,895 & & 3,770 & & 3,734 \\
\hline Sales, General and & & & & & & & & \\
\hline Administrative Expenses & & 62,448 & & 53,761 & & 114,747 & & 109,693 \\
\hline Interest Income & & \((1,487)\) & & \((1,216)\) & & \((2,781)\) & & \((2,162)\) \\
\hline & & 157,136 & & 141,314 & & 289,336 & & 271,377 \\
\hline INCOME BEFORE INCOME TAXES & & 20,711 & & 34,036 & & 31,013 & & 46,627 \\
\hline \multicolumn{9}{|l|}{PROVISION (CREDIT) FOR INCOME TAXES} \\
\hline Current & & 8,176 & & 13,565 & & 13,359 & & 18,905 \\
\hline Deferred & & (306) & & (631) & & \((1,574)\) & & \((1,187)\) \\
\hline & & 7,870 & & 12,934 & & 11,785 & & 17,718 \\
\hline NET INCOME & & 12,841 & & 21,102 & & 19,228 & & 28,909 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{9}{|l|}{EARNINGS RETAINED} \\
\hline Balance at Beginning of Period & & 225,082 & & 206,954 & & 224,009 & & 203,582 \\
\hline Cash Dividends & & \((5,183)\) & & \((5,019)\) & & \((10,385)\) & & \((10,037)\) \\
\hline Common Stock Retired & & \((8,762)\) & & 0 & & \((8,762)\) & & 0 \\
\hline Other & & (256) & & 528 & & (368) & & 1,111 \\
\hline BALANCE AT END OF PERIOD & \$ & 223,722 & \$ & 223,565 & \$ & 223,722 & \$ & 223,565 \\
\hline EARNINGS PER SHARE & \$ & 0.36 & \$ & 0.59 & \$ & 0.54 & \$ & 0.81 \\
\hline \multicolumn{9}{|l|}{WEIGHTED AVERAGE} \\
\hline SHARES OUTSTANDING & & 35,691,862 & & 35,850,498 & & 35,782,506 & & 35,844,128 \\
\hline
\end{tabular}
</TABLE>
2 of 10
<TABLE>

$$
\begin{gathered}
\text { ROLLINS, INC. AND SUBSIDIARIES } \\
\text { STATEMENTS OF CASH FLOWS } \\
\text { (In thousands) } \\
\text { (Unaudited) }
\end{gathered}
$$

<CAPTION>


INVESTING ACTIVITIES

| Purchases of Equipment and Property | $(6,364)$ | $(5,167)$ |
| :--- | ---: | ---: |
| Net Cash Used for Acquisition of Companies | $(5,498)$ |  |
| Marketable Securities, Net | $(17,916)$ | $(15,998)$ |
| Proceeds from Sales of Equipment |  | 142 |
| $\quad$ and Property |  | $(29,701)$ |
| Net Cash Used in Investing Activities | $(23,289)$ |  |

FINANCING ACTIVITIES

| Dividends Paid |  | $(10,385)$ |  | $(10,037)$ |
| :---: | :---: | :---: | :---: | :---: |
| Purchase of Treasury Stock |  | $(9,164)$ |  | 0 |
| Payments on Capital Lease |  | (547) |  | 0 |
| Treasury Stock Issued to Benefit Plans |  | 153 |  | 610 |
| Net Cash Used in Financing Activities |  | $(19,943)$ |  | $(9,427)$ |
| Net Increase (Decrease) in Cash and Short-Term Investments |  | $(3,351)$ |  | (93) |
| Cash and Short-Term Investments at Beginning of Period |  | 33,623 |  | 31,917 |
| Cash and Short-Term Investments at End of Period | \$ | 30,272 | \$ | 31,824 |

The accompanying notes are an integral part of these statements.

## NOTES TO FINANCIAL STATEMENTS

(Unaudited)

## NOTE 1.BASIS OF PREPARATION

```
The consolidated financial statements included herein have been
prepared by the Registrant, without audit, pursuant to the rules and
regulations of the Securities and Exchange Commission. Footnote
disclosures normally included in the financial statements prepared in
accordance with generally accepted accounting principles have been
condensed or omitted pursuant to such rules and regulations.
These consolidated financial statements should be read in conjunction
with the financial statements and related notes contained in the
Registrant's annual report on Form 10-K for the year ended December 31,
1995.
In the opinion of management, the consolidated financial statements
included herein contain all normal recurring adjustments necessary to
present fairly the financial position of the Registrant as of June 30,
1996 and December 31, 1995, and the results of operations and cash
flows for the six months ended June 30, 1996 and 1995.
```

NOTE 2.PROVISION FOR INCOME TAXES

```
The book provision for income taxes includes the liability for state
income taxes, net of the federal income tax benefit. The deferred
provision for income taxes arises from the changes during the year in the company's net deferred tax asset or liability.
```

NOTE 3.EARNINGS PER SHARE
Earnings per share is computed by dividing net income by the weighted average number of shares outstanding during the respective periods.

4 of 10
ROLLINS, INC. AND SUBSIDIARIES
PART I. ITEM 2. FINANCIAL INFORMATION
MANAGEMENT 'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS
FOR THE SECOND QUARTER ENDED JUNE 30, 1996

RESULTS OF OPERATIONS

<TABLE>
<CAPTION>
SELECTED INDUSTRY SEGMENT DATA
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{5}{|c|}{Three Months Ended June 30,} & \multicolumn{3}{|l|}{Six Months Ended June 30,} \\
\hline & \multicolumn{2}{|r|}{1996} & \multicolumn{2}{|r|}{1995} & \multicolumn{2}{|r|}{1996} & & \multirow[t]{2}{*}{1995} \\
\hline \multicolumn{8}{|l|}{(In thousands)} & \\
\hline <S> & <C> & & & & <C> & & & \\
\hline \multicolumn{9}{|l|}{REVENUES} \\
\hline Orkin & \$ & 159,256 & \$ & 157,296 & \$ & 283,689 & \$ & 282,549 \\
\hline Rollins Protective & & 15,982 & & 14,660 & & 31,312 & & 28,878 \\
\hline Other & & 2,609 & & 3,394 & & 5,348 & & 6,577 \\
\hline & \$ & 177,847 & \$ & 175,350 & \$ & 320,349 & \$ & 318,004 \\
\hline \multicolumn{9}{|l|}{OPERATING INCOME} \\
\hline Orkin & \$ & 20,678 & \$ & 33,905 & \$ & 31,975 & \$ & 46,969 \\
\hline Rollins Protective & & 1,428 & & 1,421 & & 2,713 & & 2,762 \\
\hline Other & & (433) & & (109) & & (500) & & 387 \\
\hline & \$ & 21,673 & \$ & 35,217 & \$ & 34,188 & \$ & 50,118 \\
\hline
\end{tabular}
</TABLE>
In the second quarter, the Company continued to execute strategic plans to build on their dedication to customer service and investments for long-term growth. Investments in the core businesses include a renewed emphasis on recurring monthly pest control, increased focus on Commercial opportunities, and expanding the number of locations. During the quarter, the Company repurchased 402,000 shares of their common stock, confirming management's and the Board of Directors' confidence in the Company's future.

Revenues for the second quarter ended June 30, 1996 increased $1.4 \%$ or $\$ 2.5$ million, to $\$ 177.8$ million from the prior year period. Operating income decreased $\$ 13.5$ million to $\$ 21.7$ million for the quarter, while net income decreased $39.1 \%$ to $\$ 12.8$ million. Earnings per share were 36 cents versus 59 cents for the second quarter 1995. Year-to-date, net income decreased 33.5\% to $\$ 19.2$ million and earnings per share were 54 cents versus 81 cents last year.

For the quarter, the Orkin's operating income decreased $39.0 \%$ to $\$ 20.7$ million on a $1.2 \%$ revenue increase to $\$ 159.3$ million. Operating margins were $13.0 \%$, compared to $21.6 \%$ in the prior year. Rollins Protective Services' (RPS) operating income increased $0.5 \%$ to $\$ 1.4$ million on a revenue increase of $\$ 1.3$ million or $9.0 \%$ to $\$ 16.0$ million. RPS' operating margins were $8.9 \%$ compared to $9.7 \%$ last year.

For the six months ended June 30, 1996, Orkin's revenue increased $0.4 \%$ with operating income declining $31.9 \%$. Operating margins were $11.3 \%$, compared to $16.6 \%$ for the same period last year. RPS revenue increased 8.4\% while operating income decreased $1.8 \%$. Operating margins declined from $9.6 \%$ to $8.7 \%$. Detail segment information follows.

Orkin 1996 Versus 1995
Orkin realized an increase in pest control revenue and customer base, supporting the strategic decision to continue emphasizing recurring monthly pest control. However, due to the effect of the unexpected, severe and extended winter weather, the pest control revenue increase is offset by a decrease in termite revenue. The termite business continues to be an important part of Orkin's business mix, however Orkin will continue their strategic marketing and customer service programs toward expansion of the less weather sensitive recurring pest control segment. To augment the positive results in the recurring pest control business, a Commercial Pest Control Division was created during the second quarter.

The decrease in operating income was the result of the termite sales shortfall, combined with increased claims and legal expenses and planned investments in sales and service staffing. Business development activities included 20 new branch and franchise openings during the first six months, compared to 14 for all of 1995.

6 of 10
Rollins Protective Services (RPS) 1996 Versus 1995
During the second quarter, RPS completed it's second acquisition for the year, with the acquisition of Protect-A-Life Corporation in the Philadelphia area. Acquisitions are an important component of growth for RPS.

RPS operating margins were impacted by investments in new, dedicated commercial branches and costs associated with acquisitions during the last twelve months. Operating income improvements are expected to be realized this year through RPS' focus on the System VII product sales, Commercial sales and service initiatives, cross-marketing efficiencies from the National Customer Support Center, and acquisitions.

Other 1996 Versus 1995
Other businesses revenue and operating income decreased for the quarter due to revisions of the Company's credit and internal operating policies within the consumer finance area, Rollins Acceptance Company (RAC). The volume of Company financed sales is lower than last year, as the revised policies redirected marketing efforts toward stronger customer demographics inconjunction with a lower termite demand.

The expanded physical facility, increased collector headcount, and new computers and phone dialing equipment caused margin deterioration, however these investments have better positioned RAC to more effectively manage the receivables portfolio and function as a marketing support operation.

FINANCIAL CONDITION

<TABLE>
<CAPTION>
June 30, December 31
(In thousands)
<S>
Cash and Short-Term
Investments \$ 30,272 \$ 33,623

Marketable Securities
\begin{tabular}{lrrrr} 
Working Capital & \$ & 149,685 & \(\$\) & 151,756 \\
Current Ratio & 2.8 & & 3.1 \\
& & & \\
Cash Provided By Operations \(\$\) & 60,580 & \(\$\) & 46,910
\end{tabular}
(Twelve Months Ended)
</TABLE>
7 of 10
Rollins, Inc.'s financial position remained solid. The Company's operations have historically provided a strong positive cash flow which represents the Company's principal source of funds. Management believes that this liquidity, along with expected cash from operations, will support the Company's continued growth, capital expenditures, cash dividends, and expansion plans.

Interest income increased $28.6 \%$ for the six months ended June 30 , 1996, due to the increase in average funds invested in short-term investments and marketable securities, coupled with the increase in the average rate of return.

Net trade receivables increased $\$ 2.3$ million or $2.6 \%$ at June 30,1996 compared with December 31, 1995. Trade receivables include installment receivables which are due subsequent to one year from the balance sheet date. These amounts were approximately $\$ 21.9$ million and $\$ 26.2$ million at June 30, 1996 and December 31, 1995, respectively.

During the six month period, the Company invested $\$ 11.9$ million in capital expenditures and acquisitions. Also, $\$ 10.4$ million was paid out in cash dividends. The Company maintains a $\$ 40.0$ million unused line of credit. This source of funds has not been used, but is available for future acquisitions and growth, if needed.

> 8 of 10
> ROLLINS, INC. AND SUBSIDIARIES
> PART II. OTHER INFORMATION

ITEM 1.LEGAL PROCEEDINGS
None
ITEM 2.CHANGES IN SECURITIES
None
ITEM 3.DEFAULTS UPON SENIOR SECURITIES
None

ITEM 4.SUBMISSION OF MATTER TO A VOTE OF SECURITY HOLDERS

The Annual Stockholders' Meeting was held on April 23, 1996. The
results of that meeting were disclosed in the Company's Form 10-Q for
the first quarter 1996.

ITEM 5.OTHER INFORMATION
None

ITEM 6.EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits

Exhibit 27 - Financial Data Schedule
(b) Reports on Form 8-K

None

9 of 10
SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: August 12, 1996

Rollins, Inc.
(Registrant)

Gary W. Rollins
Gary W. Rollins
President and Chief
Operating Officer
(Member of the Board of
Directors)

Gene L. Smith
Gene L. Smith
Chief Financial Officer
Secretary and Treasurer
(Principal Financial and
Accounting Officer)

```
<TABLE> <S> <C>
```

<ARTICLE> 5

<LEGEND>
This schedule contains summary financial information extracted from the
Statement of Financial Position at June 30, 1996 and Statement of Income for the
Second Quarter and Six Months ended June 30, 1996 and is qualified in its
entirety by reference to such statements.
</LEGEND>
<MULTIPLIER> 1,000
$<\mathrm{S}>\quad<\mathrm{C}>$
<PERIOD-TYPE> 6-MOS
<FISCAL-YEAR-END> $\quad$ DEC-31-1996
<PERIOD-START> JAN-01-1996
<PERIOD-END> JUN-30-1996
<CASH>
<SECURITIES>
<RECEIVABLES>
<ALLOWANCES>
<INVENTORY>
<CURRENT-ASSETS> 234,066
$\langle P P \& E>92,905$
<DEPRECIATION> 52,628
<TOTAL-ASSETS> 332,253
<CURRENT-LIABILITIES> 84,381
<BONDS> 0
<PREFERRED-MANDATORY> 0
<PREFERRED> 0
<COMMON> 41,030
<OTHER-SE> 172,799
<TOTAL-LIABILITY-AND-EQUITY> 332,253
<SALES> 0
<TOTAL-REVENUES> 320,349
<CGS> 0
<TOTAL-COSTS> 173,600
<OTHER-EXPENSES> 115,736
<LOSS-PROVISION> 0
<INTEREST-EXPENSE> 0
<INCOME-PRETAX> 31,013
<INCOME-TAX> 11,785
<INCOME-CONTINUING> 19,228
<DISCONTINUED> 0
<EXTRAORDINARY> 0
<CHANGES> 0
<NET-INCOME> 19,228
<EPS-PRIMARY> 0.54
<EPS-DILUTED> 0.54
</TABLE>


[^0]:    Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

    Yes [X] No [ ]
    At June 30, 1996, there were $35,481,052$ shares of Common Stock $\$ 1$ Par Value, outstanding.

