FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549
(Mark One)

$$
\begin{aligned}
& \text { [X] Quarterly report pursuant to section } 13 \text { or } 15(d) \text { of the Securities } \\
& \text { Exchange Act of } 1934 \text { For the quarterly period ended March } 31 \text {, } 1996 . \\
& \text { Transition report pursuant to section } 13 \text { or } 15(d) \text { of the Securities } \\
& \text { Exchange Act of } 1934 \\
& \text { [ ] For the transition period from _ to ___ }
\end{aligned}
$$

Commission file number 1-4422
$\qquad$
ROLLINS, INC.

| Incorporated | I.R.S. Employer |
| :---: | :---: |
| in | Identification Number |
| Delaware | $51-0068479$ |

2170 Piedmont Road, N.E., Atlanta, Georgia 30324
Telephone Number -- (404) 888-2000


#### Abstract

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No [ ] At March 31, 1996, there were $35,880,472$ shares of Common Stock $\$ 1$ Par Value, outstanding.

ROLLINS, INC. AND SUBSIDIARIES


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Part I Financial Information

Statements of Financial Position March 31, 1996 and December 31, 1995

Statements of Income and Earnings Retained

- Three months ended March 31, 1996 and 19952

Statements of Cash Flows

- Three months ended March 31, 1996 and 19953

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ROLLINS, INC. AND SUBSIDIARIES PART 1. FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS
STATEMENTS OF FINANCIAL POSITION
(In thousands except share data) (Unaudited)
<CAPTION>


| Marketable Securities |  | 73,921 |  | 65,743 |
| :---: | :---: | :---: | :---: | :---: |
| Trade Receivables, Net |  | 86,478 |  | 88,542 |
| Materials and Supplies |  | 17,350 |  | 13,924 |
| Deferred Income Taxes |  | 7,872 |  | 7,447 |
| Other Current Assets |  | 9,780 |  | 13,486 |
| Current Assets |  | 232,729 |  | 222,765 |
| Equipment and Property, Net |  | 39,274 |  | 37,799 |
| Intangible Assets |  | 41,994 |  | 42,013 |
| Other Assets |  | 15,040 |  | 12,348 |
| Total Assets | \$ | 329,037 | \$ | 314,925 |
| LIABILITIES |  |  |  |  |
| Capital Lease Obligation | \$ | 1,576 | \$ | 1,314 |
| Accounts Payable |  | 17,271 |  | 13,334 |
| Accrued Insurance Expenses |  | 15,179 |  | 14,314 |
| Accrued Payroll |  | 12,783 |  | 12,028 |
| Unearned Revenue |  | 17,069 |  | 14,695 |
| Other Expenses |  | 16,958 |  | 15,324 |
| Current Liabilities |  | 80,836 |  | 71,009 |
| Capital Lease Obligation |  | 7,160 |  | 7,422 |
| Long-Term Accrued Liabilities |  | 19,913 |  | 15,936 |
| Deferred Income Taxes |  | 5,539 |  | 6,240 |
| Total Liabilities |  | 113,448 |  | 100,607 |

Commitments and Contingencies
STOCKHOLDERS' EQUITY
Common Stock, par value \$1 per share;
authorized 99,500,000 shares;
41,431,814 shares issued 41,432 41,432
Earnings Retained $\quad 225,082$ 224,009

Less--Common Stock In Treasury, At Cost,
5,551,342 in 1996 ; 5,573,589 shares in 50,925 51,123 1995

Total Stockholders' Equity
215,58
$\begin{array}{ll}225,082 & 224,009 \\ 266,514 & 265,441\end{array}$
$50,925 \quad 51,123$

214,318

Total Liabilities and Stockholders' Equity

329,037

The accompanying notes are an integral part of these statements. </TABLE>

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1 \text { of } 10
$$

<TABLE>
ROLLINS, INC. AND SUBSIDIARIES
STATEMENTS OF INCOME AND EARNINGS RETAINED
(In thousands except share data)
(Unaudited)
<CAPTION>


Other
\begin{tabular}{rrrr} 
& \((112)\) & 583 \\
\(\$\) & 225,082 & \(\$\) & 206,954 \\
\(\$\) & 0.18 & \(\$\) & 0.22
\end{tabular}

WEIGHTED AVERAGE
SHARES OUTSTANDING 35,873,150 35,837,688
The accompanying notes are an integral part of these statements.
</TABLE>
2 of 10
<TABLE>
ROLLINS, INC. AND SUBSIDIARIES STATEMENTS OF CASH FLOWS
(In thousands)
(Unaudited)
<CAPTION>


INVESTING ACTIVITIES

| Purchases of Equipment and Property | $(3,277)$ | $(2,855)$ |
| :--- | ---: | ---: |
| Net Cash Used for Acquisition of Companies | $(3,657)$ |  |

路

Proceeds from Sales of Equipment and Property

Net Cash Used in Investing Activities
$(15,452) \quad(3,601)$

FINANCING ACTIVITIES

| Dividends Paid |  | $(5,202)$ |  | $(5,018)$ |
| :---: | :---: | :---: | :---: | :---: |
| Treasury Stock Issued to Benefit Plans |  | 332 |  | 421 |
| Net Cash Used in Financing Activities |  | $(4,870)$ |  | $(4,597)$ |
| Net Increase (Decrease) in Cash |  |  |  |  |
| Cash and Short-Term Investments at Beginning of Period |  | 33,623 |  | 31,917 |
| Cash and Short-Term Investments at End of Period | \$ | 37,328 | \$ | 48,054 |

The accompanying notes are an integral part of these statements.

The consolidated financial statements included herein have been prepared by the Registrant, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Footnote disclosures normally included in the financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations.

These consolidated financial statements should be read in conjunction with the financial statements and related notes contained in the Registrant's annual report on Form $10-\mathrm{K}$ for the year ended December 31, 1995.

In the opinion of management, the consolidated financial statements included herein contain all normal recurring adjustments necessary to present fairly the financial position of the Registrant as of March 31, 1996 and December 31, 1995, and the results of operations and cash flows for the three months ended March 31, 1996 and 1995.

NOTE 2.PROVISION FOR INCOME TAXES

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The book provision for income taxes includes the liability for state
income taxes, net of the federal income tax benefit. The deferred
provision for income taxes arises from the changes during the year in
the company's net deferred tax asset or liability.
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NOTE 3.EARNINGS PER SHARE

Earnings per share is computed by dividing net income by the weighted average number of shares outstanding during the respective periods.

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ROLLINS, INC. AND SUBSIDIARIES
PART I. ITEM 2. FINANCIAL INFORMATION
MANAGEMENT 'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS
FOR THE FIRST QUARTER ENDED MARCH 31, 1996

RESULTS OF OPERATIONS

<TABLE>
SELECTED INDUSTRY SEGMENT DATA
<CAPTION>


\footnotetext{
</TABLE>
}

The first quarter operating results were consistent with the Company's strategic plans to build on their dedication to customer service and investments for long-term growth. Investments in the core businesses include a renewed emphasis on recurring monthly pest control, increased focus on Commercial opportunities, and refined operational fundamentals in marketing, training, automation, and technology. The Rollins Customer Service Center (RCSC), our new telecenter, is now supporting all four service lines (pest control and termite, lawn care, plantscaping and protective services). We look forward to seeing a more substantial contribution from the RCSC in the second quarter and for the balance of 1996.

Revenues for the first quarter ended March 31, 1996 decreased $0.1 \%$ or $\$ 0.2$ million, to $\$ 142.5$ million from the prior year period. Operating income decreased $\$ 2.4$ million to $\$ 12.5$ million for the quarter, while net income decreased $18.2 \%$ to $\$ 6.4$ million. Earnings per share were 18 cents versus 22 cents for the first quarter 1995.

For the quarter, the Orkin's operating income decreased $13.5 \%$ to $\$ 11.3$ million on a $0.7 \%$ revenue decrease to $\$ 124.4$ million. Operating margins were $9.1 \%$, compared to $10.4 \%$ in the prior year. Rollins Protective Services' (RPS) operating income decreased $4.2 \%$ to $\$ 1.3$ million on a revenue increase of $\$ 1.1$ million or $7.8 \%$ to $\$ 15.3$ million. RPS' operating margins were $8.4 \%$ compared to $9.4 \%$ last year, however better than the fourth quarter 1995 margin of $2.4 \%$. Detail segment information follows.

Orkin 1996 Versus 1995
Orkin realized an increase in pest control revenue and customer base, supporting the strategic decision to continue emphasizing recurring monthly pest control. However, due to the severe, extended winter weather, the pest control revenue increase is offset by a decrease in termite revenue. Assuming more typical weather conditions this Spring, Orkin expects to realize termite revenue increases in the second quarter.

The decrease in operating income was the result of the revenue shortfall, investments in sales and service staffing, and business development activities. The Orkin business development group has been active the first quarter with the opening of eight new locations, two acquisitions, including a growing presence in the Canadian market; and an expansion of the Agribusiness program's product and service offering. In addition, the level of interest and expansion potential of the new franchise program continues to gain momentum, with four new operations starting this quarter.

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Rollins Protective Services (RPS) 1996 Versus 1995

The RPS investments in new, dedicated commercial branches and the acquisitions during the last twelve months are starting to make postive contributions, with the resulting revenue increase. The operating margin deterioration in the first quarter was primarily the result of the company-wide launch of our new System VII security system.

RPS expanded its market penetration in the New England states through the first quarter acquisition of one of that area's largest security firms.

RPS will continue to focus on the System VII product sales, Commercial sales and service initiatives, and cross-marketing efficiencies from the National Customer Support Center.

Other 1996 Versus 1995

Other businesses revenue and operating income decreased for the quarter due to revisions of the Company's credit and internal operating policies within the consumer finance area, Rollins Acceptance Company (RAC). The volume of Company financed sales is lower than last year, as the revised policies redirected marketing efforts toward stronger customer demographics inconjunction with a lower termite demand.

The expanded physical facility, increased collector headcount, and new computers and phone dialing equipment caused margin deterioration, however these investments have better positioned RAC to more effectively manage the receivables portfolio and function as a marketing support operation.

FINANCIAL CONDITION
<TABLE>
<CAPTION>
March 31, December 31, 19961995
(In thousands)
<S>

| Cash and Short-Term |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Investments | $\$$ | 37,328 | $\$$ | 33,623 |
| Marketable Securities |  | 73,921 |  | 65,743 |
|  | $\$$ | 111,249 | $\$$ | 99,366 |
| Working Capital | $\$$ | 151,893 | $\$$ | 151,756 |
| Current Ratio | 2.9 |  | 3.1 |  |
| Cash Provided By Operations\$ | 46,602 | $\$$ | 46,910 |  |
| (Twelve Months Ended) |  |  |  |  |

Rollins, Inc.'s financial position remained solid. The Company's operations have historically provided a strong positive cash flow which represents the Company's principal source of funds. Management believes that this liquidity, along with expected cash from operations, will support the Company's continued growth, capital expenditures, cash dividends, and expansion plans.

Interest income increased $36.8 \%$ due to the increase in average funds invested in short-term investments and marketable securities, coupled with the increase in the average rate of return.

Net trade receivables decreased $\$ 2.1$ million or 2.3\% at March 31, 1996 compared with December 31, 1995. Trade receivables include installment receivables which are due subsequent to one year from the balance sheet date. These amounts were approximately $\$ 22.8$ million and $\$ 26.2$ million at March 31, 1996 and December 31, 1995, respectively.

In the first quarter, the Company invested $\$ 6.9$ million in capital expenditures and acquisitions. Also, $\$ 5.2$ million was paid out in cash dividends. The Company maintains a $\$ 40.0$ million unused line of credit. This source of funds has not been used, but is available for future acquisitions and growth, if needed.

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ROLLINS, INC. AND SUBSIDIARIES
PART II. OTHER INFORMATION
ITEM 1.LEGAL PROCEEDINGS

None
ITEM 2.CHANGES IN SECURITIES

None
ITEM 3.DEFAULTS UPON SENIOR SECURITIES

None

ITEM 4.SUBMISSION OF MATTER TO A VOTE OF SECURITY HOLDERS

The Annual Stockholder's Meeting was held on April 23, 1996. The stockholders elected R. Randall Rollins, Henry B. Tippie, and James B. Williams as Class I Directors for the three year term expiring in 1999.

ITEM 5.OTHER INFORMATION
None
ITEM 6.EXHIBITS AND REPORTS ON FORM 8-K

Exhibit 27 - Financial Data Schedule
(b) Reports on Form 8-K

None

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 13, 1996

Rollins, Inc.
(Registrant)

Gary W. Rollins
Gary W. Rollins
President and Chief
Operating Officer
(Member of the Board of Directors)

Gene L. Smith
Gene L. Smith
Chief Financial Officer
Secretary and Treasurer
(Principal Financial and
Accounting Officer)

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This schedule contains summary financial information extracted from the
Statement of Financial Position at March 31, 1996 and Statement of Income for
the Three Months ended March 31, 1996 and is qualified in its entirety by
reference to such financial statements
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JAN-01-1996
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